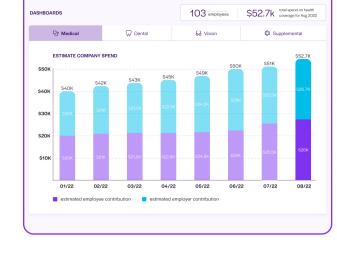
Zorro is a **technology startup** using advanced analytics to optimize and reduce the costs of employee benefits.

Zorro's data analytics platform gives businesses the ability to offer a stipend to employees to buy personally-tailored individual health insurance plans.

Zorro leverages a **new regulation called ICHRA** along with **dozens of APIs** and sophisticated product design to make offering medical benefits easy and seamless for employers.

THE ZORRO PLATFORM

Zorro provides an end-to-end, one-stop solution for employers to revolutionize how they offer healthcare coverage and the quality of their benefits experience.



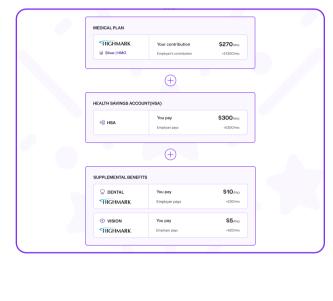
Employer control-center a sophisticated simulation tool that gives

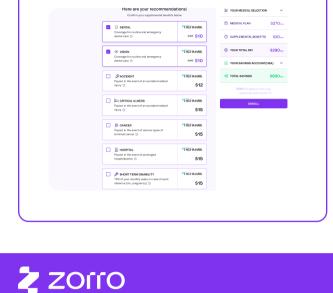
- employers visibility into various medical plan offering scenarios integration into hundreds of carrier
- databases to obtain quotes seamless, one-stop-shop administration

an innovative onboarding experience

Employee personalization & shopping tool

- that takes into account employee medical, financial & family data a powerful technology engine that
- determines affordability, calculates PTC elgibility and recommends plans both on and off exchange





streamlined payroll reports to easily add allowance amounts to employees'

An ecosystem of additional products

- paychecks access to a digital health solution marketplace and additional products



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No more 'one-size-fits-all'

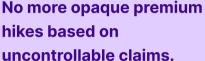
it's the norm.

Each employee can choose the carrier, plan and coverage level that fit their

group plans just because

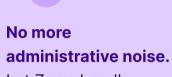
family.

THE ZORRO IMPACT



cost reductions upward of 25% and predictability into the future.

Set an allowance and get

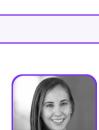


Let Zorro handle everything, and give your employees access to perks and services you couldn't otherwise offer.

THE ZORRO TEAM

Guy Ezekiel MD - CEO & Co-Founder in Repeat entrepreneur who sold startups to Medtronic and Bayer (incl.

Zorro is led by experienced healthcare, insurtech and fintech executives and VC investors



Maya Perl - CPO & Co-Founder in McKinsey & PwC senior consultant in the healthcare practices in

NYC; led product at MIT digital health startup; healthcare policy

\$325M acquisition); NASDAQ-traded company CEO and Partner in



personalization platform of the future.

Elad Shaham - CTO in

Israel's largest VC

researcher & expert

IDF technology unit veteran with >20 years of engineering leadership experience in insurtech and fintech companies including Lemonade & PayPal

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CASE STUDY

ZOMO

\$26.2K

-11%

This is a case study of how Zorro's ICHRA solution can help a 40-person employer group.

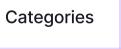
Today

\$28.2K

\$15.7k

\$12.5k

The broader Zorro team includes carrier and broker executives, cross-disciplinary data scientists and world-class product design experts all focused on building the benefits



\$14k

Apples-to-apples, this Cost group saves ±10% in the individual market

	\$12.5K			
	Employer contribution Er	nployee contribution	○ % change	
Carriers	BlueCross BlueShield	BlueCross BlueShield	Priority Health	Instead of 2 plans with single carrier, with Zorro employees have >40 plans available on average across all levels and both network types
		MCLaren HEALTH PLAN	/// meridian	
		MOLINA' HEALTHCARE	United Healthcare	
		hap	USHL US Health and Life	
	Gold - 1	Gold - 15		
Levels	Silver - 1	Silver - 12		
	Bronze - zero	Bronze - 1		
Network	PPO - 1	PPO - 2		
	HMO - 1	HMO - 84		

ZOMO 🔀

Employee

Employer

Contribution

Contribution

Avg of \$200

Avg of \$350

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Avg of 50 plans

Avg of \$300

with \$0 contribution

Before, employer paid

employee-only and 50%

with spouse/dependents.

75% of premium for

Before, employees

\$200. With Zorro,

choices with \$0

to others)

employees have >20

contribution (in addition

contributed average of